



Chelan County Public Hospital District No. 2
 Regular Meeting of the Board of Commissioners
 May 23rd at 1:30pm via TEAMS
 Meeting ID: 263 126 243 784 Passcode: dkJHdr

Agenda

Mission - "To provide patient-centered, quality healthcare with compassion and respect."

FI – For Information; FD – For Discussion; FM – For Motion; FA – For Acceptance; FR-For Resolution

Time	Agenda Item	Facilitator	Topic/Action
1:30	• Call to Order	J. LaPorte	
1:32	• Public Comment	J. LaPorte	
1:35	• Chair's Report	J. LaPorte	
1:40	• Residency Report	T. Harberd	A. UW Residency Program with CVCH update
1:50	• Consent Agenda	Commission	B. Regular Board Meeting Minutes 4/25/2023 (FA) C. Warrants & Vouchers (FM) D. Bad Debt & Charity Care (FM) E. Special Meeting of the Board 05/04/2023 (FA) F. Governance Committee Minutes 05/09/2023 (FA) G. Finance Committee Minutes 5/18/2023 (FA)
2:00	• Reports	B. Truman A. Edwards L. Sahlinger	A. Financial Committee Report (FA) B. CEO Report (FI) C. ISO Board Education (FI)
2:45	• Old Business	L. Withrow Commission S. Ottley A. Benegas S. Ottley S. Ottley Commission	A. Community Forum (FD) B. Governance Committee Policies (FD, FM) C. Facilities Update (FD) D. 75 Year Celebration Update (FI) E. Strat Plan KPI/Dashboard (FD) F. Compliance Committee (FI) G. TIF (FD)
4:00	• New Business		A. Employee Recognition
4:10	• Roundtable /Action Items	Commission	
4:15	• Public Comment		
4:20	• Executive Session		A. Evaluate the performance of a public employee. RCW 42.30.110(1)(g) B. To consider information regarding staff privileges or quality improvement committees under RCW 70.41.205 and RCW 42.30.110(o) C. Quality and Compliance Reports. RCW 70.41.205(2) and RCW 42.30.110 (o) D. Consider the selection of a site or the acquisition of real estate by lease or purchase RCW 42.30.110 (1)(b) E. To discuss with legal counsel representing the agency matters relating to agency enforcement actions. RCW

			42.30.110(1)(l)
4:50	<ul style="list-style-type: none">• Credentialing	T. Bradley/B. McCracken	A. Med Staff Report & Credentialing
5:00	<ul style="list-style-type: none">• Adjournment		



Chelan County Public Hospital District No. 2
Regular Meeting of the Board of Commissioners
Meeting Minutes 4/25 2023 1:30 pm in person and via Microsoft TEAMS

Commission Attendance:

(not present present)

<input checked="" type="checkbox"/> Mary Murphy, Secretary	<input checked="" type="checkbox"/> Doug Gibson	<input checked="" type="checkbox"/> Lori Withrow, Vice Chair
<input checked="" type="checkbox"/> Jordana LaPorte, Chair by Teams	<input checked="" type="checkbox"/> Mary Signorelli by Teams	

Staff Participants: A. Edwards, B. Truman, S. Ottley, R. McCracken, A. Benegas, P. Peters, S. Nau, B. Dietrich, L. Sahlinger, S. Krupla, T. Bradley

Community Members: Contractor: Lisa (Health Care Facility and Planning), P. Gleasman, J Minnock

Recorder: Wendy Kenck

Agenda Item	Topic/Action
1. Call to Order	<ul style="list-style-type: none"> L. Withrow called the meeting to order at 1:34 pm, recited the mission statement.
2. Public Comment	<ul style="list-style-type: none"> No public comment
3. Chair's Report	<ul style="list-style-type: none"> J. LaPorte expressed her appreciation to everyone for their hard work getting up to speed regarding the TIF
4. Consent Agenda	<ul style="list-style-type: none"> On 4/13/23 minutes change the word Regular to Special in the title M. Murphy motioned to approve the Consent Agenda with the above edits, seconded, motion approved
5. Reports	<ul style="list-style-type: none"> B. Truman presented the March 2023 Finance Report & EMS service statistics for 2022. L. Withrow verified all credential files are complete for the proposed list of providers and motioned to approve the full list of provisional status to full membership and reappointments as presented by B. McCracken, seconded, motion passed. A. Edwards shared the hospital quality report & CEO report
6. Old Business	<ul style="list-style-type: none"> D. Gibson motioned to approve the CHNA Action plan, seconded, motion accepted. City Council meeting tonight, TIF discussion moved to May 9th Agenda. <ul style="list-style-type: none"> Continue to gather information regarding the impact to the hospital and work jointly with the other junior taxing district partners. M. Signorelli motioned to approve the Mission and Vision Pyramid as presented by S. Ottley, seconded, motion approved B. Truman presented the Compensation Plan document as shared in the BOC packet.
7. New Business	<ul style="list-style-type: none"> M. Murphy motioned that D. Gibson and M. Signorelli will serve on the Quality Committee, seconded, motion accepted. D. Gibson motioned to approve the UR Policy with grammar changes, seconded, motion approved. M. Murphy motioned to approve Resolution 2023-1 Canceling Warrants, seconded, motion approved. J. Laporte abstained. M. Murphy motioned to accept the Small Asset Dissolution Plan as presented, seconded, motioned approved. D. Gibson motioned to dispose of the small asset dissolution list minus the 3 Weagant paintings,

	<p>seconded, motion passed.</p> <ul style="list-style-type: none"> • D. Gibson motioned to approve the Capital Budget for the Hana table, seconded, motion approved.
8. Roundtable/ Action Items	<ul style="list-style-type: none"> • B. Truman to send the full Compensation document to the Board for review prior to May's Board meeting. • S. Ottley to send full Strategic Plan draft to Board • Governance Committee to create a policy regarding backing up a committee member's absence. • Governance Committee to review and edit the Governing Board Orientation Policy • T. Bradley, B. McCracken, M. Signorelli to create a Governing Board Credentialing Oversight & Approval Process for the Board to review and approve. • W. Kenck to schedule a Special Meeting of the BOC May 4th @ 1pm
9. Public Comment	<ul style="list-style-type: none"> • P. Gleasman expressed her appreciation and thanks for the discussion and work the team accomplished.
10. Executive Session	<ul style="list-style-type: none"> • 4:25 L Withrow announced Executive Session for 45 minutes to discuss: RCW 42.30.110 (1) (g) Evaluate the performance of a public employee; RCW 42.30.110 (1)(b) Selection of site or acquisition of real estate by lease or purchase and RCW 43.30.110 (1)(c) Consider the minimum price at which real estate will be offered for sale or lease; S Ottley and B Truman present with Board. M Signorelli and A. Edwards excused for part of the session due to potential conflict of interest. • 5:10 PM: L Withrow extends session 20 minutes. • 5:38 PM: Executive session ends.
11. Adjournment	<ul style="list-style-type: none"> • 5:38 PM : L Withrow adjourns meeting

Attest:

M. Murphy, Board Secretary

Aaron Edwards, CEO

W. Kenck, Executive Assistant



Chelan County Public Hospital District No. 2
Special Meeting of the Board of Commissioners
Meeting Minutes 5/4/25 2023 1:30 pm in person and via Microsoft TEAMS

Commission Attendance:

(not present present)

Mary Murphy, Secretary
 Jordana LaPorte, Chair

Doug Gibson
 Mary Signorelli via
 TEAMS

Lori Withrow, Vice Chair

Staff Participants: A. Edwards, B. Truman, S. Ottley, L. Sahlinger

Community Members: P. Gleasman

Recorder: Wendy Kenck

Agenda Item	Topic/Action
1. Call to Order	<ul style="list-style-type: none"> • J. LaPorte called the meeting to order at 1:00pm and recited the mission statement.
2. New Business	<ul style="list-style-type: none"> • The Board discussed the city of Chelan proposed TIF and the effects to the valley, emergency services, growth and finances. <ul style="list-style-type: none"> ○ LCH to possibly hold a public Forum with Junior Districts, Chelan Council members, Dept of Treasury Representative, & Community. • Commissioners expressed appreciated for all the work that went into the Strategic Planning <ul style="list-style-type: none"> ○ M. Murphy motioned to approve the 2023 Strategic Plan as presented, seconded, motion approved. • D Gibson motioned to approve the Compensation Plan with grammar edits as proposed, seconded, motion approved • B. Truman updated the Board on the progress for the additional \$2.2 M loan for the new hospital. • LCH did not meet the agreement with the Department of Ecology to receive the requested grant. <ul style="list-style-type: none"> ○ M. Murphy motioned to approve the Change Order Event #355 COP 122 Additional Contaminated Soil Cap, seconded, motion passed.
3. Roundtable/ Action Items	<ul style="list-style-type: none"> • A. Edwards to reach out to other Junior District partners to see if they would be interested in a hosting a joint Community Forum regarding the TIF • May 9th each board member to comment at the City Council meeting • Add items for 2024 Strategic Plan (debt, reserves, staff wage, etc.)
4. Public Comment	No Comment
5. Executive Session	<ul style="list-style-type: none"> • Evaluate the qualifications of an applicant for public employment or to review the performance of a public employee RCW 42.30.110 (1)(g) <ul style="list-style-type: none"> ○ Board entered executive session at 3:15pm for 30 minutes ○ At 3:45 pm Board extended the session 10 minutes ○ At 3:55 pm Board returned to the open meeting
6. Adjournment	<ul style="list-style-type: none"> • No action was taken as a result of the executive session

- | | |
|--|--|
| | <ul style="list-style-type: none">• Meeting adjourned at 3:55 pm |
|--|--|

Attest:

M. Murphy, Board Secretary

Aaron Edwards, CEO

W. Kenck, Executive Assistant

DRAFT



MEETING AGENDA

Name of Group: Governance Committee	Date of Meeting: 5/9/2023	Time of Meeting: 9:06 am
Facilitator: Mary Murphy		Location: Ruby Theatre
Recorder: Mary Murphy		
Members present:		
X BOC Representative (Mary Murphy) <input type="checkbox"/> CEO		X BOC Representative (Jordana LaPorte)
Other: {other attendees or guests}		
Meeting Objectives(s)/Purpose: Regular Committee Meeting		

FI – For Information; FD – For Discussion; FM – For Motion

Time	Agenda Item	Topic/Action
9:06 am	1. Call to Order	Mary called meeting to order.
9:00 am 10:00 am	2. Old Business : (FD) 3. New Business: (FD) a. Board Committee Participation Policy	2.a. Reviewed and Updated Decision Matrix. Policy narrative to be developed. Draft to be sent to the Board for review and approval. 3.a. Reviewed draft policy "Committee Member and Alternate Participant". Draft to be sent to the Board for review and approval.
10:00 am	3. Adjournment	
Next meeting: TBD		



MINUTES

Group: Finance Committee 05/18/2023 at 9:00 AM in person and via Teams		
Facilitator: Jordana LaPorte		Recorder: Wendy Kenck
Member Attendance:		
<input type="checkbox"/> Lori Withrow, BOC	<input checked="" type="checkbox"/> Shawn Ottley, COO/CNO	<input checked="" type="checkbox"/> Aaron Edwards, CEO
<input checked="" type="checkbox"/> Jordana Laporte, BOC	<input checked="" type="checkbox"/> Brant Truman, CFO	
Participants: Doug Gibson (BOC), Vickie Bodle,		

FI – For Information; FD – For Discussion; FR – For Recommendation

<i>Agenda Item</i>	<i>Topic/Action</i>
1. Call to Order	J LaPorte called the meeting to order at 9:16 am
2. New Business	<ul style="list-style-type: none"> Admin team to coordinate a meeting regarding PTO, Holiday, & Sick Pay policy with a representative from each department to have an open discussion together. LCH will be able to pull from the \$11M EMS funding starting July 1st
3. Old Business	<ul style="list-style-type: none"> Approval from the bank regarding the New Hospital Financing and Finance will be working with the USDA Finance and Wipfli working on the math regarding LCH qualifying for the ERC. CMS may be able to be 100% cost-based reimbursement, working with legal regarding the matter. LCH accepted as a 501c3 in 1996, the IRA is not currently listing us as a 501(c)(3) on their website, LCH is drafting a letter to resolve this discrepancy. SNAP will increase moving forward.
4. Reports	<ul style="list-style-type: none"> V. Bodle presented the April's Financial Statement (unaudited) and the AR Aging Report
5. Adjournment	J. LaPorte adjourned the meeting at 11:08 am



LAKE CHELAN HEALTH

Unaudited Financial Statements

for

For the month ended April 30, 2023

TABLE OF CONTENTS

Balance Sheet	1
Statement of Operations - Current Month	2
Statement of Operations - Year-to-Date	3
Statistics	4
Statistics - Actual vs Budget	5
Notes to Income Statement #1 - #6	6
Cash Flow	7

Balance Sheet
Lake Chelan Health

	Current Month 4/30/2023 <u>unaudited</u>	Prior Year 12/31/2022 <u>Unaudited</u>	Prior Year 4/30/2022 <u>Unaudited</u>
ASSETS:			
CASH	277,217	\$ 435,358	\$ 3,497,497
PATIENT RECEIVABLES	7,437,410	7,401,256	\$ 5,762,014
LESS: RESERVES FOR ALLOWANCES	<u>(3,996,391)</u>	<u>(3,869,665)</u>	<u>\$ (3,182,312)</u>
NET PATIENT ACCOUNTS RECEIVABLES	3,441,019	3,531,571	2,579,702
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	(909,159)	(864,107)	(1,375,001)
OTHER RECEIVABLES	422,093	949,560	12,650,592
INVENTORIES	233,966	230,102	233,056
PREPAID EXPENSES	<u>274,504</u>	<u>231,742</u>	<u>304,932</u>
TOTAL CURRENT ASSETS	\$ 3,739,639	\$ 4,514,226	\$ 17,890,779
GENERAL RESERVES	\$ 1,481,935	1,157,151	\$ 1,597,514
Unrestricted Reserves	\$ 3,625,431	4,007,377	\$ 860,476
Internally Restricted Reserves	\$ 4,139,524	4,139,524	\$ 4,139,524
2018 BONDS	0	30	\$ -
USDA 2023 / SBA Payroll Protection 2022 - Restricted	136,800	0	\$ 2,001,930
CMS Advanced Payments	<u>0</u>	<u>0</u>	<u>\$ 931,892</u>
TOTAL LIMITED USE ASSETS	\$ 9,383,690	\$ 9,304,083	\$ 9,531,336
LAND	\$ 4,787,901	4,787,901	\$ 4,787,901
LAND IMPROVEMENTS	5,141,340	5,141,340	\$ 5,141,340
BUILDINGS & IMPROVEMENTS	986,252	986,252	\$ 986,252
EQUIPMENT	8,868,549	8,763,791	\$ 7,286,691
SOFTWARE	2,159,033	2,159,033	\$ 2,139,204
CONSTRUCTION-IN-PROGRESS - NEW HOSPITAL	43,926,239	43,267,771	\$ 27,864,598
CONSTRUCTION-IN-PROGRESS - HOSPITAL	<u>9,290</u>	<u>18,290</u>	<u>\$ 406,446</u>
GROSS PROPERTY, PLANT, & EQUIPMENT	65,878,605	65,124,378	48,612,432
LESS: ACCUMULATED DEPRECIATION	<u>(15,001,410)</u>	<u>(14,416,593)</u>	<u>\$ (13,927,460)</u>
NET PROPERTY, PLANT, & EQUIPMENT	\$ 50,877,195	\$ 50,707,785	\$ 34,684,971
DEFERRED ITEMS	2,934,396	2,940,818	\$ 1,474,591
TOTAL ASSETS	<u>\$ 66,934,920</u>	<u>\$ 67,466,912</u>	<u>\$ 63,581,678</u>
LIABILITIES:			
ACCOUNTS PAYABLE	\$ 584,460	1,272,900	3,072,687
ACCRUED PAYROLL	302,582	544,965	223,114
ACCRUED VACATION/HOLIDAY/SICK PAY	485,065	511,412	465,150
PAYROLL TAXES PAYABLE	26,611	44,673	19,993
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	-	0	0
OTHER CURRENT LIABILITIES	471,626	435,636	299,673
INTEREST PAYABLE	468,014	95,395	464,349
CURRENT PORTION OF LTD (BONDS/MORTGAGES)	1,001,831	620,000	570,000
LINE OF CREDIT	0	0	0
SBA Payroll Protection	0	0	0
CMS Advanced Payments	0	0	156,506
CMS Stimulus	<u>0</u>	<u>1,514,370</u>	<u>1,514,370</u>
TOTAL CURRENT LIABILITIES	\$ 3,340,189	\$ 5,039,351	\$ 6,785,842
CAPITALIZED LEASES	\$ -	\$ -	\$ -
2018 BONDS	\$ 19,023,348	19,026,399	19,296,823
2013 BONDS	5,019,842	5,018,123	5,369,685
USDA LOANS	19,289,917	19,808,650	19,776,000
LEASES	1,345,941	1,365,096	498,398
PAID LEAVE - LT PORTION	<u>304,376</u>	<u>299,828</u>	<u>299,828</u>
TOTAL LONG TERM LIABILITIES	\$ 44,983,423	\$ 45,518,095	\$ 45,240,733
DEFERRED ITEMS	\$ 3,914,454	3,914,454	2,306,332
TOTAL LIABILITIES	\$ 52,238,067	\$ 54,471,900	\$ 54,332,908
FUND BALANCE:			
UNRESTRICTED FUND BALANCE	\$ 14,697,629	10,915,592	9,522,820
TEMPORARY RESTRICTED FUND BALANCE	\$ -	0	0
YTD Net Revenue/(Expenses)	<u>(775)</u>	<u>2,079,419</u>	<u>(274,049)</u>
TOTAL NET ASSETS	\$ 14,696,854	\$ 12,995,012	\$ 9,248,770
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 66,934,920</u>	<u>\$ 67,466,912</u>	<u>\$ 63,581,678</u>

Statement of Revenue and Expense

Lake Chelan Health

For the month ended April 30, 2023

	CURRENT MONTH				Prior Year 04/30/22
	Actual 04/30/23	Budget 04/30/23	Positive (Negative) Variance		
GROSS PATIENT SERVICE REVENUES					
INPATIENT	\$ 611,548	\$ 543,354	68,194	13%	\$ 373,881
OUTPATIENT	3,156,210	2,642,121	514,089	19%	2,331,897
TOTAL PATIENT SERVICE REVENUES	<u>3,767,758</u>	<u>3,185,475</u>	582,283	18%	<u>2,705,778</u>
DEDUCTIONS FROM REVENUE					
TOTAL DEDUCTIONS FROM REVENUES	(1,588,856)	(1,269,372)	(319,484)	-25%	(1,405,349)
	42.2%	39.8%			51.9%
NET PATIENT SERVICE REVENUES	<u>2,178,902</u>	<u>1,916,103</u>	262,799	14%	<u>1,300,430</u>
OTHER OPERATING REVENUES	<u>16,663</u>	<u>19,402</u>	(2,739)	-14%	<u>19,638</u>
TOTAL OPERATING REVENUES	<u>2,195,565</u>	<u>1,935,505</u>	260,060		<u>1,320,068</u>
OPERATING EXPENSES					
SALARIES/WAGES	1,308,327	1,311,023	2,696	0%	1,179,846
EMPLOYEE BENEFITS	299,235	290,241	(8,994)	-3%	250,699
PROFESSIONAL SERVICES	73,997	77,758	3,761	5%	73,571
FOOD SUPPLIES	13,037	14,349	1,312	9%	11,715
MINOR EQUIPMENT	3,250	11,760	8,510	72%	3,064
SUPPLIES	155,031	122,090	(32,941)	-27%	79,583
PLANT UTILITIES	29,373	43,253	13,880	32%	19,659
PURCHASED SERVICES	271,385	253,707	(17,678)	-7%	311,796
REPAIR/MAINTENANCE	75,813	76,892	1,079	1%	57,832
PUBLIC RELATIONS/RECRUITM	3,540	7,770	4,230	54%	12,175
RENT/LEASES	38,592	28,616	(9,976)	-35%	44,079
INSURANCE	25,326	34,003	8,677	26%	49,382
LICENSES/TAXES	17,979	14,684	(3,295)	-22%	12,183
DUES/SUBSCRIPTIONS/OTHER	36,474	38,350	1,876	5%	42,077
TRAVEL/TRAINING	5,854	15,567	9,713	62%	11,868
DEPRECIATION	230,903	240,569	9,666	4%	55,215
TOTAL OPERATING EXPENSES	<u>2,588,117</u>	<u>2,580,632</u>	(7,485)	-0.3%	<u>2,214,743</u>
NET OPERATING SURPLUS (LOSS)	(392,552)	(645,127)	252,575		(894,675)
NON-OPERATING REVENUES	251,194	169,292	81,902		251,889
GIFTS & GRANTS	0		0		0
PANDEMIC GRANTS PPP LOAN FORGIVENESS	0	0	0		2,000,000
NET INCOME margin	<u>(141,358)</u> -6.4%	<u>(475,835)</u> -24.6%	<u>334,477</u>		<u>1,357,213</u> 102.8%
TOTAL NET INCOME (LOSS)	\$ (141,358)	\$ (475,835)	334,477		\$ 1,357,213

Statement of Revenue and Expense

Lake Chelan Health

For the month ended April 30, 2023

	YEAR-TO-DATE				Prior Year 04/30/22
	Actual 04/30/23	Budget 04/30/23	Positive (Negative) Variance		
GROSS PATIENT SERVICE REVENUES					
INPATIENT	\$ 2,612,870	\$ 2,183,529	429,341	20%	\$ 2,340,811
OUTPATIENT	12,764,730	10,617,670	2,147,060	20%	8,532,671
TOTAL PATIENT SERVICE REVENUES	15,377,600	12,801,199	2,576,401	20%	10,873,481
DEDUCTIONS FROM REVENUE					
TOTAL DEDUCTIONS FROM REVENUES	(6,261,166)	(5,101,118)	(1,160,048)	-23%	(6,274,149)
	40.7%	39.8%			48.5%
NET PATIENT SERVICE REVENUES	9,116,435	7,700,081	1,416,354	18%	5,599,333
OTHER OPERATING REVENUES	60,847	77,608	(16,761)	-22%	152,082
TOTAL OPERATING REVENUES	9,177,282	7,777,689	1,399,593	18%	5,751,415
OPERATING EXPENSES					
SALARIES/WAGES	5,236,937	5,244,093	7,156	0%	4,830,847
EMPLOYEE BENEFITS	1,149,940	1,160,965	11,025	1%	1,005,532
PROFESSIONAL SERVICES	313,600	311,032	(2,568)	-1%	318,940
FOOD SUPPLIES	55,138	57,396	2,258	4%	49,799
MINOR EQUIPMENT	25,350	47,040	21,690	46%	15,631
SUPPLIES	651,270	490,634	(160,636)	-33%	434,583
PLANT UTILITIES	140,513	173,012	32,499	19%	75,350
PURCHASED SERVICES	1,122,460	1,014,828	(107,632)	-11%	1,100,307
REPAIR/MAINTENANCE	288,568	307,568	19,000	6%	265,468
PUBLIC RELATIONS/RECRUITMENT	25,819	31,080	5,261	17%	187,495
RENT/LEASES	162,675	114,464	(48,211)	-42%	159,507
INSURANCE	114,326	136,012	21,686	16%	139,579
LICENSES/TAXES	53,167	58,736	5,569	9%	38,001
DUES/SUBSCRIPTIONS/OTHER	128,585	153,400	24,815	16%	156,977
TRAVEL/TRAINING	19,447	62,268	42,821	69%	31,469
DEPRECIATION	919,136	962,276	43,140	4%	235,676
TOTAL OPERATING EXPENSES	10,406,930	10,324,804	(82,126)	-0.8%	9,045,159
NET OPERATING SURPLUS (LOSS)	(1,229,648)	(2,547,115)	1,317,467		(3,293,744)
NON-OPERATING REVENUES	1,228,872	677,168	551,704		1,019,694
GIFTS & GRANTS	0		0		0
PANDEMIC GRANTS PPP LOAN FORGIVENESS	0	0	0		2,000,000
NET INCOME	(776)	(1,869,947)	1,869,171		(274,050)
margin	0.0%	-24.0%			-4.8%
TOTAL NET INCOME (LOSS)	\$ (776)	\$ (1,869,947)	\$ 1,869,171		\$ (274,050)

unaudited

Patient Statistics

Lake Chelan Health

For the month ended April 30, 2023

<u>04/30/23</u>	YTD		<u>04/30/22</u>	YTD
0		Restricted Days Cash-on-Hand (USDA requirement)	84	
54		Internally Restricted		
68		Unrestricted Days Cash-on-Hand	81	
43		Net AR Days	54	
1.02	1.7	Debt Coverage Ratio	0.4	
188.9		Payroll FTEs	164.8	
Current Month			Year-To-Date	
Actual 04/30/23	Prior Year 04/30/22	STATISTICS	Actual 04/30/23	Prior Year 04/30/22
16	16	medical	78	75
0	0	surgical	0	0
11	0	OB	34	33
27	16	Acute	112	108
5	5	Swing Bed	33	21
11	0	Total Deliveries	35	34
		Patient Days		
37	51	medical	222	264
0	0	surgical	0	0
27	0	OB	74	63
64	51	Acute	296	327
42	17	Swing Bed	281	216
15	0	Total Newborn Days	50	54
		Average Length of Stay		
2.4	3.2	Total Inpatient	2.6	3.0
8.4	3.4	Swing Bed	8.5	10.3
		Avg Daily Census - Hospital		
2.1	1.7	Total Inpatient	2.5	2.7
1.4	0.6	Swing Bed	2.3	1.8
3.5	2.3	total	4.8	4.5
507	383	ED Visits	1,919	1,402
47	45	Surgeries	185	162
956	867	Imaging Procedures	4,091	3,190
2,714	2,268	Lab Tests	11,456	11,303
507	422	Rehab Visits	2,079	1,644
128	128	EMS Runs	428	382
666	512	Clinic Visits	2,651	1,817
67	151	specialty	146	494
122		primary care	465	
477	361	express clinic	2,040	1,323
20	21	working days	85	84

**Patient Statistics
Lake Chelan Health**

For the month ended April 30, 2023

Current Month			STATISTICS	Year-To-Date		
Actual 04/30/23	BUDGET	Prior Year 04/30/22		Actual 04/30/23	BUDGET	Prior Year 04/30/22
Admissions/Patients						
16		16	medical	78		75
0		0	surgical	0		0
11		0	OB	34		33
27		16	Acute	112		108
5		5	Swing Bed	33		21
11		0	Total Deliveries	35		34
Patient Days						
37	48	51	medical	222	194	264
0	0	0	surgical	0	0	0
27	11	0	OB	74	44	63
64	59	51	Acute	296	238	327
42	67	17	Swing Bed	281	267	216
15	9	0	Total Newborn Days	50	37	54
121	135 total			627	543 total	
Average Length of Stay						
2.4		3.2	Total Inpatient	2.6		3.0
8.4		3.4	Swing Bed	8.5		10.3
Avg Daily Census - Hospital						
2.1		1.7	Total Inpatient	2.5		2.7
1.4		0.6	Swing Bed	2.3		1.8
3.5		2.3	total	4.8		4.5
507	428	383	ED Visits	1,919	1,722	1,402
47	47	45	Surgeries	185	190	162
956	809	867	Imaging Procedures	4,091	3,253	3,190
2,714	2,477	2,268	Lab Tests	11,456	9,954	11,303
507	359	422	Rehab Visits	2,079	1,444	1,644
128	106	128	EMS Runs	428	428	382
666		512	Clinic Visits	2,651		1,817
20		21	working days	85		84

Note #1 Contractuals

Contractuals do not include reimbursement that will happen when cost report is filed.
AR decreased by \$88k from March to April.

Revenues are 20% higher than budgeted

Note #2 SALARIES AND WAGES

ytd is below budget

Note #3 PROFESSIONAL SERVICES

other departments are under budget

Radiology Pro Fees \$146,320 budget \$125,000

Note #4 SUPPLIES

Dietary \$18,593, budget \$7,222

PT \$16,840, budget \$4,011

Materials Tagged Supplies \$139,912, budget \$74,591 (volumes up)

ED \$28,825, budget \$14,712

Note #5 PURCHASED SERVICES

Lab - \$223,312 expense, budget \$116,667 traveler's expense

IT \$171,790, budget \$50,000 Scaled Data Contract

there are several departments that are under budget

Note #6 RENT/LEASES

Building rent costs are evenly spread over 12 months. We will be reducing costs later this year.

Clinic \$64,148, budget \$32,720

Radiology- \$20,912 expense, budget \$760- rent expense for old CT Scan removed in February- expense had to be paid through April

Statement of Cash Flows
Lake Chelan Health

For the month ended April 30, 2023

Cash flows from operating activities:	
Net Operating Surplus (Loss)	(392,552)
Provided by Operating Activities:	
Depreciation	230,903
(Increase)/Decrease in Net Patient Accounts Receivable	78,282
(Increase)/Decrease in Other Receivables	1,135,336
(Increase)/Decrease in Inventories	7,424
(Increase)/Decrease in Prepays	37,997
(Increase)/Decrease in Third Party Receivables	0
Increase/(Decrease) in Accounts Payable	(108,896)
Increase/(Decrease) in Accrued Payroll and Benefits	90,083
Increase/(Decrease) in Third Party Liabilities	0
Increase/(Decrease) in Other Current Liabilities	(40,512)
Increase/(Decrease) Paid Leave	0
	1,038,064
Cash flows from noncapital financing activities:	
Property Tax	464,007
Grants	
CDHD monies received in excess of receivables	
Transfers Out - USDA loan payment	(88,992)
Other - transfers from reserve	
	375,015
Cash flows for capital and related financing activities	
Increase/(Decrease) in Debt	(33,360)
Interest Expense	(29,060)
Purchase of Property, Plant and Equipment	(47,375)
Construction in Progress - New Hospital	(17,947)
Construction in Progress - Hospital	0
New Hospital, Net	0
	(127,742)
Net Increase/(Decrease) in Cash	1,285,338
Cash, Beginning of Month	8,375,570
Cash, End of Month	9,660,907



CEO Board Report (as of 5/19/2023)

People:

- Rolled out targeted staff pay increases to bring staff closer to parity with peers and industry.
- Hosted a town hall meeting for staff, heard feedback on PTO, holiday and health insurance among other things.
- Great feedback from our UW medical students we hosted during their spring break.
- BBQ'd for staff during hospital week.
- Dr. Teeny is up and running seeing orthopedic patients!

Community:

- New patio furniture and umbrellas are in and looking good! Thank You Guild Y!
- Continue to try to bring awareness to the City's proposed TIF within the confines of PHD law.
- Toured the Wenatchee Fire Station to get ideas for our upcoming EMS barn build.
- Spent time with Dr. Harberd as he takes up his role leading the UW Residency program in Chelan. We will hear from him at Board.
- Soil mitigation is going on behind the new hospital.
- Community yard sale on 5/19.
- Meeting with Guild B on 5/22.

Quality:

- Having regular ISO 9001 leadership education meetings
- HVAC fixes are complete, and we will begin the monitoring process of the completed system (appear to be incident free since 5/12).
- Overall rating of care is running at 4.68 out 5 across 623 survey respondents. Net promotor score remains at 73.

Financial:

- Toured the USDA though our new hospital.
- April was a difficult month with a net loss of \$141K and an operating loss of \$393K. Although our operating loss for the same period in '22 was \$895K. Gross revenue was \$3.8M vs \$2.7M in the same period last year. Year to date our total net loss is \$776 (near break-even).

Building for the Future:

- Lease is perfected with Roots School at the highland campus.
- Working on planning for the future home of EMS and the business office!

Lake Chelan Health Board Policy and Procedure
Board Alternate Participant on Committees

draft 5.9.23

Lake Chelan Health Board members have a duty to participate as Board-appointed members of specific Board and Operations Committees, and according to each Committee Charter and/or Organizational policy.

The Board recognizes the value of all Board members' understanding about the important work of all Board and Operations Committees where one or two Board members have a critical role.

No more than two Board members at any one time may attend a committee meeting, to avoid a situation where a majority Board participation results in noncompliance with the Washington State Open Public Meetings Act.

When a Board member is aware that they are not able to attend a certain scheduled committee meeting as the Board-appointed committee member, this Board member shall inform the Executive Assistant as soon as possible. The Executive Assistant shall communicate with all Board members to offer one Board member the opportunity to participate as a temporary alternate in that scheduled committee meeting.

The first Board member to reply to the offer shall serve as temporary alternate participant for that specific scheduled committee meeting.

APPLICANTS FOR CLINICAL PRIVILEGES AND/OR MEDICAL STAFF MEMBERSHIP
Lake Chelan Health

For: **May 2023**

These applicants have met the core criteria by offering evidence of these items:

Initial Appointment	Provisional Status to Full Membership	*Reappointment	Change in Staff Category	(NP) New Provisional (C) Change in Privileges	Staff Category	Name/Credentials	Specialty	*WPA	CV	*DEA	*Current Liability Ins	*Clinical Privileges specific to Lake Chelan Health	Verification of Medical School Graduation	Verification of Residency	*Board Certification	*WA Medical License	Peer References (3)	*NPDB	*WATCH	**Medical Staff Participation	FPPE/OPPE **Quality Review	Red Flags Reviewed	

Physicians who declined to continue privileges & membership at LCH & requested release from Medical Staff:

Name	Staff Category, Specialty
Keri Bergeson	Active, Family Medicine
_____	_____
_____	_____
_____	_____
_____	_____

Medical Executive Committee

Recommended: _____

Date: _____

Board of Commissioner

Approved: _____

Date: _____

<u>Staff Category</u>	<u>Reappointment</u>
A – Active	*Required for Initial and Reappointment
C – Consultant	**Required Only for Reappointment
T – Courtesy	
L - Locums	
NA – Not applicable	